From the President

What a great year 2013 was for this, the Santa Barbara Trust for Historic Preservation's golden anniversary year! Ms. Pearl Chase and the other founders of the Trust would have been amazed and very pleased with the Trust's accomplishments over the last 50 years. We owe a deep debt of gratitude to all of the people who spent so much time and effort as staff, volunteers and members of the Board of Directors of the Trust. All of the programs, events, property acquisition, preservation and reconstruction could not have occurred without their hard work.

During 2013, the Trust celebrated its anniversary with many events. One of the highlights was its gala, Un Paseo En Oro, held at the historic El Paseo restaurant and put on so ably by event co-chairs Therese Chin and Keith J. Martino. I was privileged to be Master of Ceremonies and to introduce our special guests, M. Wayne Donaldson, Chairman of the National Advisory Council on Historic Preservation, and Enrique Ruiz Molero, Council General of Spain in Los Angeles. It was a great success both financially and from the standpoint of appropriately celebrating the Trust’s anniversary.

Another highlight was the visit by crown Prince Felipe of Spain to Santa Barbara and the special reception the Trust held for him at the Biltmore. Given the Trust’s role in helping to preserve Santa Barbara's Spanish heritage and the reconstruction of the Royal Presidio, it was a great honor to have the Prince spend his limited time with us. Not only was he very gracious, but he went out of his way to make sure he personally greeted all of the attendees. In addition to the Prince, we were honored with the presence of the Spanish Foreign Minister, the Spanish Ambassador to the United States and our friend, Council General Molero.

The Trust also marked the 300th anniversary of the birth of Father Junípero Serra with a Sunday service in the Presidio Chapel on November 24, 2013 and a trip to see the “Junípero Serra and the Legacies of the California Missions” exhibit at the Huntington Library. There was an informative article in the fall issue of La Campana by Norma Jungjohann on Father Serra which noted that the last founding mass Father Serra conducted was at the Santa Barbara Presidio in 1782. There was an excellent exhibit on Father Serra displayed by the Trust in the Casa de la Guerra.

The Trust is fortunate to have had, and continue to have, a strong relationship with the California Department of Parks and Recreation. In 2013, the Trust was honored with a personal visit by the new Director of State Parks, Major General Anthony Jackson. We were also fortunate to have Aaron Robertson, the new Second in Command at State Parks to attend the annual meeting and make a presentation to the membership.

The Trust’s mission is to preserve, protect and restore historic buildings and sites in Santa Barbara County. In pursuit of that mission, the Trust has become the manager and owner of a significant amount of property. In 2013, there were a number of major events involving those properties. One of those was the sale of a residential property on Old Mill Road in Solvang. The proceeds of that sale were used to significantly reduce the debt the Trust had incurred to acquire the residence along with eight acres that complimented the Santa Ines Mill Property.
Another major event was the reopening of the cocktail lounge at Jimmy’s Oriental Gardens, thereby restoring the historic use that was a favorite of many locals. During 2013 the Ensemble Theatre Group left the Alhecama Theatre and moved to its new location at the remodeled Victoria Street Theatre. This will give the Trust the opportunity to complete the renovation of the Alhecama Theatre facilities before it is used by a new tenant and the Trust. The Trust is currently in active discussions with prospective users and looks forward to having a new tenant in a renovated facility during 2014.

A major restoration project was nearly completed in 2013: reconstruction of the western outer defense wall at the northwest corner. The Board decided that it was a priority to complete the wall as soon as possible and authorized use of unrestricted funds to make that happen. This led to a decision by the Major Gifts Committee to take on a much larger project, the 4x4x4 Campaign to raise $4,000,000 in four years to complete archeological excavations, construct the defense wall through to Santa Barbara Street, create an education complex and install new visitor exhibits in the New Visitor Center, all to enhance visitors’ experience at the Presidio.

From a financial standpoint, the Trust experienced a good year in 2013. Its endowment did well and contributed approximately $280,000 of funds to pay for the Trust’s operations. The Trust was also able to earn an additional $15,000 for operations from its Lompoc properties. The Trust is on its way to earn income from the production, bottling and sale of olive oil from the Santa Ines property.

Looking forward to 2014, the Trust is anticipating that it will be able to complete its sale of the Jimmy’s Oriental Gardens property to State Parks. This will provide the ability of the Trust to retire all of its debt and generate some funds for future operations. The Trust is anticipating the installation of exhibits in the New Visitor Center and at the bar at Jimmy’s Oriental Gardens. It will continue its wonderful education programs such as the living history days at El Presidio and the Casa Camp.

It has been a real honor to serve as President during this past year and work with the Trust’s dedicated volunteers, staff and Board of Directors. I hope that each of you will find time to make a contribution to the Trust and its activities during the coming year.

John S. Poucher
Board President
This past 50th Anniversary Year was as good as it gets. Along with the economy in general SBTHP has experienced a comeback—and I notice current end-of-the-year gifts are more plentiful. The 50th Anniversary celebration Un Paseo en Oro at El Paseo came off flawlessly thanks to combined 50th Anniversary Committee and staff efforts, and the end of the year reached a crescendo with the Reception for Crown Prince Felipe of Spain, a surprise visit from the President and CEO of the National Trust for Historic Preservation Stephanie Meeks, and a first class Presidio Descendants barbecue that everyone raved about. Another special highlight was the SBTHP trip to see the Serra Exhibition at the Huntington, an event we co-sponsored with the UCSB History Associates and the Santa Barbara Mission Archive-Library.

Thanks to the commitment and energy of the SBTHP Major Gifts Committee the outer perimeter wall of the Presidio Northwest Corner was completed by November—the wall contains 16,000 adobe bricks, all made on site and its completion is one of the legacies of our 50th Anniversary year.

In the ever-expanding universe of SBTHP we had a near bumper crop of olives this year at the Santa Inés Mission Mills property that were immediately crushed for oil and will fill 1,200 bottles in total. This oil is exquisite and meets the high standards we set for everything we do around SBTHP.

This coming year we will be focused on three main projects: park planning for the Santa Inés Mission Mills property, conversion of the Alhecama Theatre to a multi-purpose facility, and unleashing our 4x4x4 Campaign—raising four million dollars in four years to complete four projects—a final phase of archaeology, construction of the Presidio perimeter wall to Santa Barbara Street, installation of a state of the art museum exhibit in the Visitor Center and creation of a new Education Center. My special thanks go out to the Trust Board, Staff, California State Parks, our many supporters, and volunteers for Fifty Glorious Years.

Jarrell C. Jackman, Ph.D.
Executive Director
The Santa Barbara Trust for Historic Preservation continues to partner with the State of California Department of Parks and Recreation in the reconstruction and management of El Presidio de Santa Bárbara State Historic Park. The unique partnership between these two organizations has resulted in a State Historic Park located right in downtown Santa Barbara, that operates at no cost to California taxpayers, yet provides high quality programming and visitor experiences that celebrate Santa Barbara’s Hispanic and Asian heritage.

The daily operation of El Presidio SHP is funded by admission fees, as well as net rental income generated by commercial and residential properties located on State property. The annual operating budget for the State Park for fiscal year 2012-13 was over $750,000, and continues to grow every year. SBTHP obtains grants and donations to fund reconstruction and restoration projects for portions of El Presidio, and interpretive programs and living history events such as Presidio Pastimes. Additionally, the SBTHP continues to develop the Santa Inés Mission Mills, located near Solvang, on behalf of State Parks.

Significant progress on the Presidio Northwest Corner reconstruction project this year has furthered implementation of the park’s general plan. As dictated by the multi-year operating agreement between SBTHP and the State, any capital improvements funded by the Trust and by donations transfer, upon completion, to the State of California.

About 5,000 guests enjoyed SBTHP’s annual summer fundraiser, Casa Cantina, this year, which has netted over $300,000 in unrestricted income since its inception. SBTHP is pleased to continue its partnership with Plus One Events, and appreciates the contribution of dozens of volunteers to make this year’s event a success.
This year’s primary focus was the reconstruction of the outer defense wall of the Presidio Northwest Corner, one of four components of SBTHP’s new 4x4x4 Capital Campaign. Board Member Tim Aguilar supervised volunteers and a hired crew to make more than 7,500 adobe bricks towards the completion of the wall. Preservation planning this year included the rehabilitation of the Alhecama Theatre, which will involve restoring the original auditorium, a seismic retrofit, and constructing an ADA-compliant restroom, seating, and paths of travel. In addition, Harrison Design Associates and Studio Engineers are developing plans for the restoration of the façade of the Cota-Knox building.

Maintenance Supervisor Eduardo Garcia repaired portions of the Presidio NE Corner defense wall. He also repaired the adobe floor and installed a new willow stick fence at El Cuartel. Garcia supervised Santa Barbara County Probation Department workers as well as volunteers from Cate School, Anacapa School, and the United Way Day of Caring who whitewashed the Presidio Chapel. In October we installed a stabilized decomposed granite surface in the Casa de la Guerra courtyard.

Anacapa School students Neeva Pradhan and Pica Zhuang planted winter crops, built trellises, and made plant labels as interns in the Presidio Heritage Gardens. Volunteers Frank Arredondo, Jasmine Arredondo and Judy Sims interpreted the gardens, and staff and volunteers hosted the archaeology station during living history events. Volunteer Jeannie Davis created a new plaque to honor the work of the California Conservation Corps at the Presidio. Archaeologist Michael Imwalle continued to work with California State Parks Channel Coast District staff on projects at El Presidio de Santa Bárbara SHP, Chumash Painted Cave SHP, and at the Santa Inés Mission Mills.
It was an honor to celebrate SBTHP’s 50th Anniversary with Un Paseo en Oro at the historic El Paseo on May 18, 2013. Co-chaired by Terease Chin and Keith Mautino, with honorary chairs Milford Wayne Donaldson and Marilyn Chandler DeYoung, the event brought together longtime friends and members. SBTHP is grateful to The Towbes Foundation, the highest sponsor, for funding many 50th anniversary projects. Additional event sponsors include Union Bank, the Montecito Bank & Trust, and the Santa Ynez Band of Chumash Indians.

In 2013 we planned the launch of our new 4 x 4 x 4 Campaign: $4 million for four projects in four years. As we advance the Presidio Northwest Corner Project, we will conduct an archaeological excavation in the area to the rear of the Presidio’s north wing. We are also in the advanced planning stages for a new Presidio Visitor Center and have begun planning for an Education Complex. Together these projects will reshape our visitor experience. The National Endowment for the Humanities and the Williams Corbett Foundation both supported the Visitor Center project in 2013. Generous gifts towards the Northwest Corner Reconstruction Project have also come from the Outhwaite Foundation and The Ann Jackson Family Foundation.

Commemorating Prince Felipe of Asturias’s visit to Santa Barbara on November 15, 2013, Christa Clark Jones and Jeannie Davis created a plaque for the future Presidio Donor Wall, which will be named in his honor. We look forward to recognizing both old and new friends on the donor wall, which will remind future generations of the support the Presidio project has received from the community.
The Historic Resources Division produced an array of beautiful exhibitions and advanced interpretive planning for El Presidio SHP this year. In February we opened “Junípero Serra in Mexico: Five Missions in the Sierra Gorda de Querétaro,” a beautiful exhibit curated by Julianne Burton-Carbajal of photographs by Jeffrey Becom and drawings by Richard Perry at Casa de la Guerra. This exhibit was followed by successful collaboration with local photographer and filmmaker Shaw Leonard. An exhibit of Leonard’s photographs, “Secrets of the Gaviota Coast,” opened in early September. In May we created a series of interpretive panels featuring the history of El Paseo for SBTHP’s 50th Gala, Un Paseo en Oro. We opened a new exhibit in December featuring the components of SBTHP’s new 4x4x4 capital campaign, which is displayed in the Presidio’s Northwest Corner.

We also finished the preliminary design phase of planning for the new Visitor Center at El Presidio SHP, a process that was begun with funding from the National Endowment for the Humanities in 2012. All of these projects were accomplished with the help of 2013’s two talented Jim and Sue Higman Interns, Emma Engstrom and Mika Thornburg.
The Presidio Research Center was accessed by a diverse set of research patrons in 2013. Appointments included students from California State University at Channel Islands and California Polytechnic University, Pomona who were interested in 19th century California, and faculty at Westmont College and University of Massachusetts at Boston interested in local Asian American history. We welcomed, among others, first-time visits from Quintero and Gonzales descendants, members of Presidio founding families interested in researching their ancestors.

Contract librarians Laurie Hannah and Lisa Marsh cataloged books, processed manuscript collections and completed cataloging and rehousing the maps and plans collection. Hannah rehoused and created a finding aid for the Sue Higman collection, which includes valuable material related to the Community Arts Association and the Plans and Planting Committee. Research Center Committee members conducted five interviews for SBTHP’s oral history project.
This year the Education Department continued its tradition of bringing meaningful events that explore and interpret local and state history. Some events reached out primarily to children, some to adults, but most were catered to families of all ages.

For families, SBTHP held Founding Day, Presidio Pastimes by Candlelight, Presidio Pastimes, the Santa Barbara Presidio’s Asian American Neighborhood, and two holiday events, *Una Noche de las Posadas* and *La Pastorela*. For children, the department put on two living history programs for students, called Early California Days, as well as CASA (Cultural Arts and Summer Adventures) Camp, and *Dia de los Muertos* Craft Day. For adults in 2013, SBTHP hosted *Sharing Our Common Ground*: The 4th Annual Asian American Film Series as well as two lectures. The first lecture, presented by Dr. Amy Greenberg, centered on the 1846 U.S. invasion of Mexico as discussed in her book *The Wicked War*. Greenberg’s lecture was followed by Spanish graduate student Mabel Isabel Cobo Hernando, who spoke about the history of the de la Guerra family in Northern Spain, before Don José immigrated to New Spain.

Volunteers, who are honored at our annual Volunteer Appreciation Luncheon, are essential to the success and sustainability of all of these programs. Committee members, especially those on the Education Committee and the Asian American History Advisory Committee, docents, *soldados*, plus volunteers who work at selected events, all help make these special programs possible.
Visitor Services & Rentals

Brittany Avila

After implementing new programs and social media outlets last year, this year the Visitor Services Department focused on continuing growth and enhancing our sites through a series of staff trainings, flyers and promotions, and regular postings on our social media accounts. As a result, we can report an increase in guided tours, visitor participation in various contests and activities, and support for upcoming projects. Visitor attendance has also remained consistent, with over 10,000 visitors to the Casa and Presidio and over thirty school and group tours.

Staff reorganized the gift shop, La Tiendita, in the effort to make it more appealing and simpler to navigate. We improved the presentation of flyers and other promotional materials, and updated the Docent Library. These projects allow weekend interpreters and front desk staff to be more efficient and therefore provide a better visitor experience.

Our department hosted another successful Veterans Day ceremony, as well as a Flag Day ceremony. We also coordinated of a tour of the “Junípero Serra and the Legacies of the California Missions” at the Huntington Library and Botanical Gardens and assisted with a special reception at the Biltmore Hotel for the Crown Prince of Spain during his visit to Santa Barbara in November.

Facility rentals continued to increase in 2013, with forty-five rentals occurring over four of our properties, twenty-nine of which were weddings or receptions. Other rentals included festivals, parties, and concerts.
Santa Inés Mission Mills

Wayne Sherman

The wheel has turned another year at the Mills properties and I have been blessed to be close enough to hear the whispered lessons each rotation tells. 2013 was again a dry year but the lack of brush provided an opportunity to concentrate more time on park improvements and increased maintenance.

Mundane as the above may sound, this was also a year of success and accomplishment. Our olive groves produced our best crop ever. After harvest SBTHP milled slightly more than three tons of olives for a net of 122.5 gallons of high-grade olive oil. We immediately bottled an “olio nuovo” for our first time, in limited quantity, as a special holiday treat.

There were several group and private tours conducted of the historic site this year and Lot 72 was again rented for the SCOR bike ride and the Vintners’ Festival.

The highlight of the year was the 3D scanning project conducted at the Mission Mills site by the EAST Initiative Class at Santa Ynez Valley Union High School. These gifted students used cutting-edge technology to produce a virtual model of the entire Mill Complex, inside and out, accurate to 1mm. Absolutely amazing!

Wayne Sherman with the first part of this year’s olive harvest. Photo by Michael Imwalle.
Thank you for celebrating a successful 50th anniversary year with us!
With gratitude for your enduring support of the Santa Barbara Trust for Historic Preservation and its mission, it is a pleasure to present the 2013 edition of our Donor Registry.

As a 501(c)(3) nonprofit organization the Santa Barbara Trust for Historic Preservation counts on the support of our members and friends; your partnership makes it possible for us to do remarkable things. Individuals and organizations named below made gifts valued at $100 or more during 2013. Every effort has been made to ensure the accuracy of our donor listing. Please excuse any errors that may appear. To all our contributors we offer our deep appreciation for your support.

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Teresa Chin and Ken Yamamoto
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Santa Barbara County Arts Commission

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William and M. Kay Van Horn
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Mr. and Mrs. Edward W. Vernon

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Mr. and Mrs. Norman Caldwell
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Mr. Oswald Da Ros
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ASIAN AMERICAN EXHIBIT
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Rocky Bellman for Suzi Bellman
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Dr. Harry Brown and Dr. Jeanne Martin

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Mr. and Mrs. Dan Cota
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Mr. and Mrs. Patrick DeYoung for Norman Brant Chandler
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Judith Guillermo-Newton
Mr. Ed Hartfeld
Dr. and Mrs. Jarrell C. Jackman for India, Paloma, and Zane Longo
Dr. and Mrs. Jarrell C. Jackman in memory of James Kirker

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Reverend Ivano Paolo Vit
Ms. Jeanette Webber
Katy and Robert Zappala

leave a Legacy that's Historic

Determining your personal legacy is a special part of estate planning. Your attorney can help you design an estate plan that can benefit the people and places you love. If you would like to learn more about how your generosity today can save special places and preserve our local heritage for years to come please call (805) 965-0093. It's your turn to make history!

Gift Membership

Giving a SBTHP membership to a friend of family member is an effective way to spread the word about historic preservation in Santa Barbara County. Recipients are notified of your gift with a welcome packet and as a member, they receive La Campana, our membership publication and invitations to our events and activities. Gift memberships expand our ranks and include your loved ones in the effort to save special places for future generations to enjoy. Visit www.sbthp.org/membership.
## Consolidated Statements of Financial Position

**Santa Barbara Trust for Historic Preservation**  
June 30, 2013 and 2012 - Unaudited

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<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$205,833</td>
<td>$125,709</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>83,834</td>
<td>75,951</td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>1,288</td>
<td>56,288</td>
</tr>
<tr>
<td>Gift shop inventory</td>
<td>19,661</td>
<td>25,029</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>2,583</td>
<td>-</td>
</tr>
<tr>
<td>Current portion of note receivable (Note 3)</td>
<td>4,399</td>
<td>4,143</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>317,598</td>
<td>287,120</td>
</tr>
</tbody>
</table>

| **Property and Equipment** |         |             |
| Land                      | 3,231,235 | 3,231,235   |
| Buildings and improvements| 2,651,030 | 2,651,030   |
| Equipment                 | 154,511   | 153,131     |
| Artifacts and collections | 39,720    | 39,720      |
| **Less accumulated depreciation** | (591,764) | (511,078)   |
| **Total Property and Equipment** | 5,484,732 | 5,564,038   |

| **Other Assets** |         |             |
| Investments (Note 4) | 5,432,763 | 5,056,328   |
| Note receivable, net of current portion (Note 3) | 254,035   | 258,434     |
| Interests in charitable remainder trusts (Note 5) | 93,112    | 88,722      |
| **Total Other Assets** | 5,779,910 | 5,403,484   |

| **Total Assets** | $11,582,240 | $11,254,642 |

| **Liabilities** |         |             |
| Accounts payable | $32,715  | $30,145     |
| Accrued expenses | 9,816    | 9,860       |
| Deposits         | 20,978   | 10,828      |
| Lines of Credit (Note 6) | 1,943,329 | 1,870,174   |
| **Total Liabilities, all current** | 2,006,838 | 1,921,007   |

| **Net Assets** |         |             |
| Unrestricted Net Assets | 2,205,966 | 1,930,031   |
| Board designated | 37,340    | 37,340      |
| Temporarily Restricted Net Assets (Note 7) | 6,624,736 | 6,658,929   |
| Permanently Restricted Net Assets (Note 7) | 707,360   | 707,335     |
| **Total Net Assets** | 9,575,402 | 9,333,635   |

| **Total Liabilities and Net Assets** | $11,582,240 | $11,254,642 |
### Santa Barbara Trust for Historic Preservation

**Consolidated Statements of Activities For the Year Ended June 30, 2013**

**With Comparative Totals for the Year Ended June 30, 2012 - Unaudited**

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted Board Designated</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2013 Total</th>
<th>2012 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue and Support:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and grants</td>
<td>$29,493</td>
<td>$-</td>
<td>$248,369</td>
<td>$25</td>
<td>$277,887</td>
</tr>
<tr>
<td>Membership dues</td>
<td>22,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rent</td>
<td>145,890</td>
<td></td>
<td></td>
<td></td>
<td>158,612</td>
</tr>
<tr>
<td>Special events, net of expenses of $61,640 and $85,447, respectively</td>
<td>21,412</td>
<td></td>
<td></td>
<td></td>
<td>6,846</td>
</tr>
<tr>
<td>Gift shop net (loss)/income</td>
<td>(625)</td>
<td></td>
<td>(625)</td>
<td></td>
<td>1,308</td>
</tr>
<tr>
<td>Interest and dividends, net</td>
<td>42,979</td>
<td>75,824</td>
<td></td>
<td>118,803</td>
<td>109,511</td>
</tr>
<tr>
<td>Unrealized (loss)/gain on investments</td>
<td>227,622</td>
<td>(37,776)</td>
<td></td>
<td>189,846</td>
<td>(73,401)</td>
</tr>
<tr>
<td>Change in charitable remainder trust</td>
<td>-</td>
<td>4,390</td>
<td></td>
<td>4,390</td>
<td>24,117</td>
</tr>
<tr>
<td>Realized (loss)/gain on sale of investments</td>
<td>327,570</td>
<td>(45,296)</td>
<td></td>
<td>282,274</td>
<td>(45,932)</td>
</tr>
<tr>
<td>Other income</td>
<td>7,325</td>
<td></td>
<td></td>
<td>7,325</td>
<td>21,509</td>
</tr>
<tr>
<td>Reimbursement of state park payroll costs</td>
<td>403,566</td>
<td></td>
<td></td>
<td>403,566</td>
<td>426,018</td>
</tr>
<tr>
<td><strong>Total Revenue and Support</strong></td>
<td>1,227,732</td>
<td></td>
<td>245,511</td>
<td>25</td>
<td>1,473,268</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>279,704</td>
<td>(279,704)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Archaeology and restoration</td>
<td>27,470</td>
<td></td>
<td></td>
<td></td>
<td>120,118</td>
</tr>
<tr>
<td>Curatorial and education</td>
<td>123,840</td>
<td></td>
<td></td>
<td></td>
<td>87,716</td>
</tr>
<tr>
<td>Research</td>
<td>61,781</td>
<td></td>
<td></td>
<td></td>
<td>41,365</td>
</tr>
<tr>
<td>Rental expenses</td>
<td>55,025</td>
<td></td>
<td></td>
<td></td>
<td>118,740</td>
</tr>
<tr>
<td>Development and marketing</td>
<td>87,944</td>
<td></td>
<td></td>
<td></td>
<td>144,404</td>
</tr>
<tr>
<td>State park payroll costs</td>
<td>403,566</td>
<td></td>
<td></td>
<td></td>
<td>426,018</td>
</tr>
<tr>
<td>General and administrative</td>
<td>432,009</td>
<td></td>
<td></td>
<td></td>
<td>388,305</td>
</tr>
<tr>
<td>Interest</td>
<td>39,866</td>
<td></td>
<td></td>
<td></td>
<td>41,875</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>1,231,501</td>
<td></td>
<td></td>
<td></td>
<td>1,368,541</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>275,935</td>
<td>(34,193)</td>
<td>25</td>
<td>241,767</td>
<td>(313,297)</td>
</tr>
<tr>
<td>Net Assets at Beginning of Year</td>
<td>1,930,031</td>
<td>37,340</td>
<td>6,658,929</td>
<td>707,335</td>
<td>9,333,635</td>
</tr>
<tr>
<td>Net Assets at End of Year</td>
<td>$ 2,205,966</td>
<td>$37,340</td>
<td>$6,624,736</td>
<td>$707,360</td>
<td>$9,575,402</td>
</tr>
</tbody>
</table>
Santa Barbara Trust for Historic Preservation  
Consolidated Statements of Cash Flows  
For the Years Ended June 30, 2013 and 2012 - Unaudited

<table>
<thead>
<tr>
<th>Cash Flows from Operating Activities:</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$ 241,767</td>
<td>$ (313,297)</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>80,686</td>
<td>83,953</td>
</tr>
<tr>
<td>(Gain)/loss on sale of investments</td>
<td>(282,274)</td>
<td>45,932</td>
</tr>
<tr>
<td>Unrealized (gain)/loss on investments</td>
<td>(189,846)</td>
<td>73,401</td>
</tr>
<tr>
<td>Change in interests in charitable remainder trusts</td>
<td>(4,390)</td>
<td>(24,117)</td>
</tr>
<tr>
<td>Permanently restricted cash contributions for endowment</td>
<td>(25)</td>
<td>(56,333)</td>
</tr>
<tr>
<td>Changes in:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>(7,883)</td>
<td>(22,615)</td>
</tr>
<tr>
<td>Notes receivable</td>
<td>4,143</td>
<td>3,902</td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>55,000</td>
<td>(55,000)</td>
</tr>
<tr>
<td>Gift shop inventory</td>
<td>5,368</td>
<td>561</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>(2,583)</td>
<td>-</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>2,570</td>
<td>17,712</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>(44)</td>
<td>(136)</td>
</tr>
<tr>
<td>Deposits</td>
<td>10,150</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net Cash Used by Operating Activities</strong></td>
<td>(87,361)</td>
<td>(246,037)</td>
</tr>
</tbody>
</table>

| Cash Flows from Investing Activities: | 2013     | 2012     |
| Purchase of fixed assets             | (1,380)  | (14,654) |
| Proceeds from sale of investments    | 676,761  | 1,366,404|
| Purchase of investments              | (581,076)| (1,061,538)|
| **Net Cash Provided By Investing Activities** | 94,305   | 290,212  |

| Permanently restricted contributions for endowment | 25       | 56,333   |
| Draw on line of credit                | 73,155   | -        |
| Repayment on line of credit           | -        | (126,993) |
| **Net Cash Provided/(Used) By Investing Activities** | 73,180   | (70,660)  |

<table>
<thead>
<tr>
<th>Net Increase/(Decrease) in Cash and Cash Equivalents</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Cash and Cash Equivalents</td>
<td>125,709</td>
<td>152,194</td>
</tr>
<tr>
<td><strong>Ending Cash and Cash Equivalents</strong></td>
<td>$ 205,833</td>
<td>$ 125,709</td>
</tr>
</tbody>
</table>
BOARD OF DIRECTORS
John S. Poucher  
President
Mary Louise Days  
First Vice President
Arthur Najera  
Second Vice President
Suzanne Schomer  
Secretary
Terease Chin  
Treasurer
Robert L. Hoover, Ph.D.  
Immediate Past President
Timothy Aguilar
Randy Bergstrom, Ph.D.
W. Elliot Brownlee, Ph.D.
Douglas Campbell
Katie Hay
Craig A. Makela
David Martinez
Keith J. Mautino
Richard E. Oglesby, Ph.D.
Richard A. Rojas
Rob Rossi
Donald G. Sharpe
Anthony P. Spann
Robert Tuler

ADVISORY BOARD
Marty Blum
Salud Carbajal
Sandra Chan
Andrew Chou
William J. Citone
Ruth Coleman
Laurence K. Gould
Huell Howser
Jennifer Hsu
Nancy L. Jackson
Peter MacDougall
Hideko Malis
David Marshall
Sheila Mc Ginity
Pedro Nava
Jack O'Connell
Amy O'Dowd
Edgar Sands
Jean Schuyler
Jerome J. Suich II
M. Kay Van Horn
David Weber, Ph.D.
Xiaojian Zhao, Ph.D.

STAFF
Jarrell C. Jackman, Ph.D.  
Executive Director
Karen Schultz Anderson  
Director of Education
Brittany Avila  
Office Manager
Meredith Brockriede  
Education Assistant, Receptionist
Melissa Chatfield  
Bookkeeper
Sally Fouhse  
Associate Director for Business Affairs
Eduardo Vallin Garcia  
Maintenance Supervisor
Michael Imwalle  
Archaeologist
Christa Clark Jones  
Development Assistant
Renee Longo  
Weddings & Facility Rentals
Anne Petersen, Ph.D.  
Associate Director for Historical Resources
Wayne Sherman  
Santa Inés Mission Mills Steward
Katie Sorensen  
Gift Shop Manager

LIFE HONORARY MEMBERS
*Mike Acosta  
*Hon. Inocencio F. Arias
Kathy Chaffant
*Father Virgil Cordano
George "Bud" Decker
*Irene Suski Fendon
Hon. Eduardo Garrigues
Don Kinney
Harry and Ellen Knill
Father Michael Mahoney
Jim Elwell Martinez
*Norman Neuerburg
*George Obern
Ignacio Pifia
*Vince Pownall
Dan Preece
Richard A. Rojas
Catherine Rudolph
*Virginia Scott
Steven B. Treaun
Edward A. Williams II

LIFE HONORARY DIRECTORS
*Amelia Acres
*Norman Caldwell
Mary Louise Days
*Julia Forbes
Roy Gaskin
Michael R. Hardwick
Barbara Harris
Jeremy Hass
Sue Higman
Roger Horton
Harold Kirker
Garvan F. Kuskey, D.D.S.
Barbara S. Lindemann
*Richard Lugo
*William F. Luton, Sr.
*Jean Storke Menzies
James G. Mills, Pharm.D.
Vivian Obern
*Sue Higman
*Russell A. Ruiz
*Alice Rypins
*James D. Scheinfeld
*Charles A. Storke II
*Richard S. Whitehead

LOS DISTINGUIDOS
Dr. Herbert Barthels
Elizabeth Brooks
Dr. Elliot & Mary Brownlee
Mary Louise Days
Sally Fouhse
Jim* & Sue Higman
Dr. Jarrell & Michele Jackman
Lynn P. Kirst and Lynn R. Mateson
Patricia & Peter Kruse
Craig & Cindy Makela
Moshier Foundation
Art & Barbara Najera
Dr. Richard E. Oglesby
Virginia Ridder
Santa Barbara Bank & Trust
*Jim & Elna Scheinfeld
Teresa Siebert
Jack Theimer
Edward & Barbara Vernon

*Deceased